



MERMAID MARITIME PUBLIC COMPANY LIMITED

บริษัท เมอร์เมด มาริไทม์ จำกัด (มหาชน)

(Reg. No. 0107550000017)

26/28-29, 9th Floor Orakarn Bldg., Soi Chidlom, Ploenchit Road,
Lumpinee, Pathumwan, Bangkok 10330, Thailand.

Tel.: +66 (0) 2-255-3115~6; Fax: +66 (0) 2-255-1079

INVITATION TO MERMAID MARITIME SINGAPORE SHAREHOLDERS' FORUM 2026

Mermaid Maritime Public Company Limited (“**Mermaid**”) cordially invites its shareholders to attend Mermaid Maritime Singapore Shareholders’ Forum 2026 (“**Forum**”).

The Forum is an annual event organized by Mermaid to provide shareholders, particularly those based in Singapore, with the opportunity to meet Mermaid’s directors and key executives in an informal setting to gain a better understanding about Mermaid’s business. A brief presentation on Mermaid’s business will also be delivered at the Forum. The presentation will be available for download on SGXNet and www.mermaid-maritime.com prior to the date of the Forum.

Details of the Forum are as follows:

Date & Time: Thursday, 2 April 2026 during 2.00 p.m.-3.30 p.m.
(Registration: 1.30 p.m.-2.00 p.m.)

Venue: Voco Orchard Singapore, Ballroom 2, Level 3
(Please see Attachment No. 1 for directions)

All shareholders of Mermaid, including depositors whose securities accounts are maintained with The Central Depository (Pte) Limited, as of 3 March 2026, 5.00 p.m., are eligible to attend the Forum and are required to register at <https://www.zipeventapp.com/e/Mermaid-Maritime-s-Singapore-Shareholders-Forum-2026> or via QR Code shown in Attachment No.2, no later than 5.00 p.m. on 30 March 2026 (Singapore time).

Any person holding shares through a custodian is required to upload documents or evidence reflecting the custodian-beneficiary arrangement as part of the registration process.

As this is an informal event, no resolutions will be proposed or considered at the Forum.

Please be informed accordingly.

Saleela Boontrakulsuk
Company Secretary
2 March 2026



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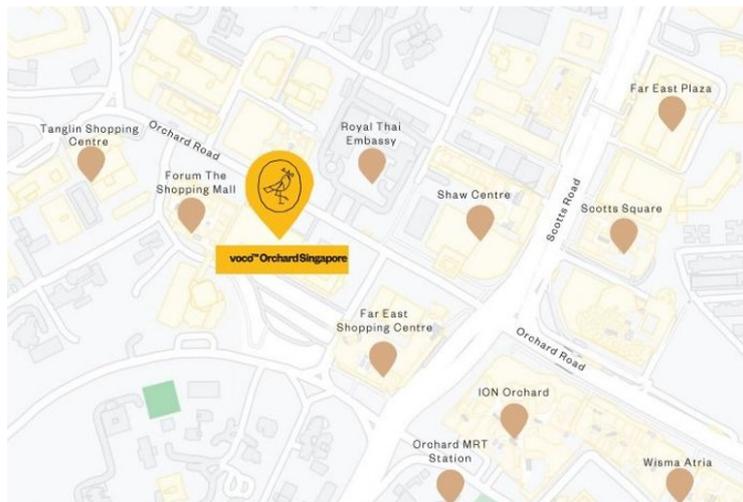
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Attachment No.1

HOW TO GET TO VOCO ORCHARD SINGAPORE

Address: 581 Orchard Road, Singapore 238883



(Source: <https://www.ihg.com/voco/hotels/us/en/singapore/sinor/hoteldetail/directions>)

Driving Directions

- From the North: Take the Bukit Timah Expressway BKE and Pan Island Expressway PIE towards the city, then take Exit 19 and continue onto Whitney Road to the hotel.
- From the South: Take Lower Delta Road, Alexandra Road and Tanglin Road to Orchard Road. Continue on Orchard Road to the hotel.
- From the East: Follow the Pan Island Expressway PIE and take Exit 19. Continue on Whitley Road to the hotel.
- From the West: Take the Ayer Rajah Expressway AYE towards the city. Take Exit 6 for Alexandra Road. Follow Alexandra Road and Tanglin Road, and continue on Orchard Road to the hotel.

By MRT: Alight at Orchard MRT train station and walk 7 minutes to the Hotel.

By Bus: Alight at Delfi Orchard and walk 2 minutes to the Hotel.



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Attachment No.2

QR CODE For Online Registration of
MERMAID MARITIME'S SINGAPORE SHAREHOLDERS' FORUM 2026

