

Your Family Your Hospital



Stock Information

As of 30 Dec 2025

SET : BCH

Price:
13.30 Baht

52 Week High / Low:
19.20-12.30

Market Cap:
33,166.85 M.baht

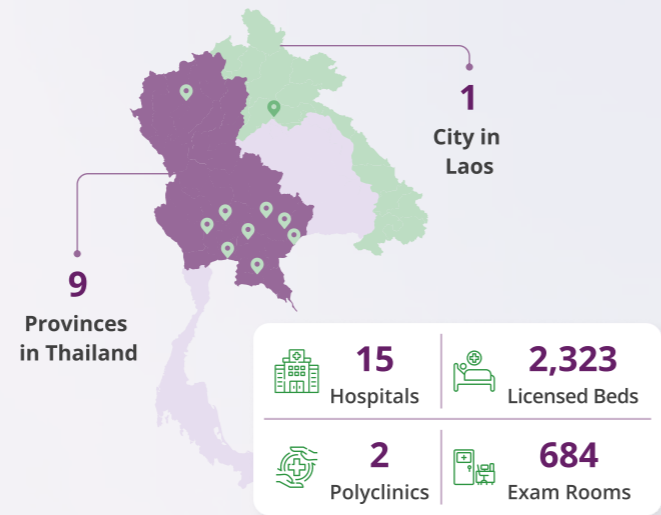
Sector:
Health Care Services



Average SSO registered as of FY2025 **1.03 Million Person**

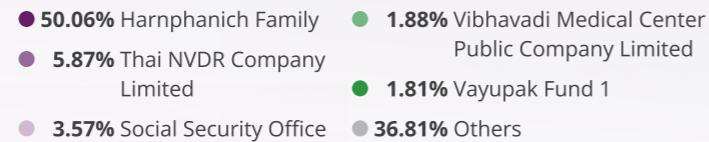
“Our four hospital brands and excellence clinics provide comprehensive care for all patient segments”

BCH's Healthcare Facilities in Thailand and Laos

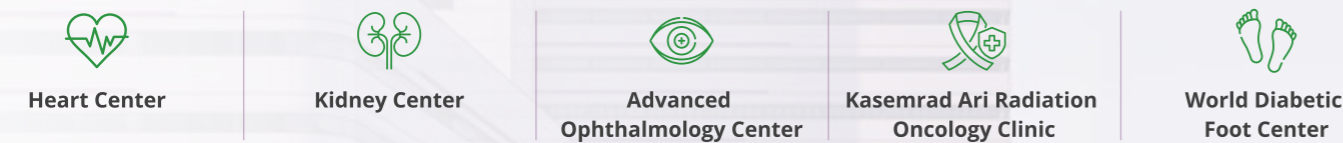


Major Shareholders

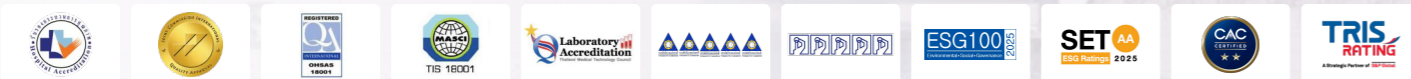
As of 13 March 2026



Highlights of Our Centers of Excellence



Our Medical Standard and Certifications



FY2025 Financial Highlights



Total Revenue
12,025.4 MB
+1.6% YoY



EBITDA
2,881.4 MB
+6.4% YoY
EBITDA Margin
24.0%

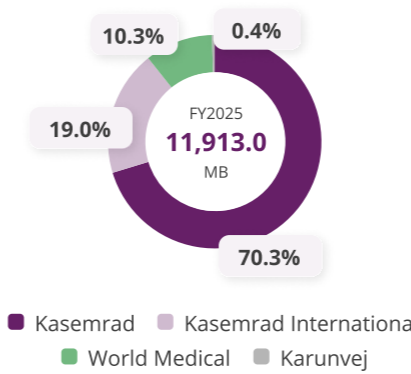


Net Profit
1,316.4 MB
+2.7% YoY
Net Profit Margin
10.9%

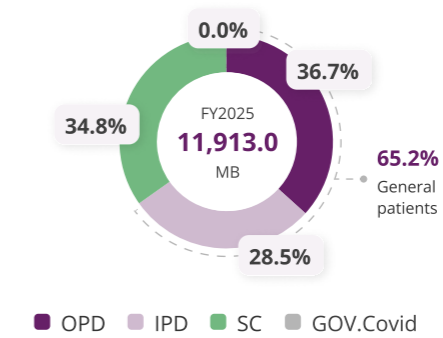
Operating revenue

Revenue mixed

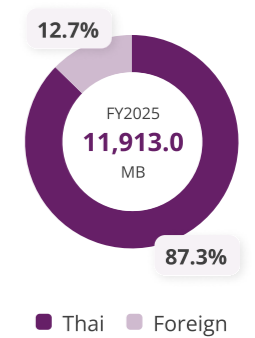
By hospital group



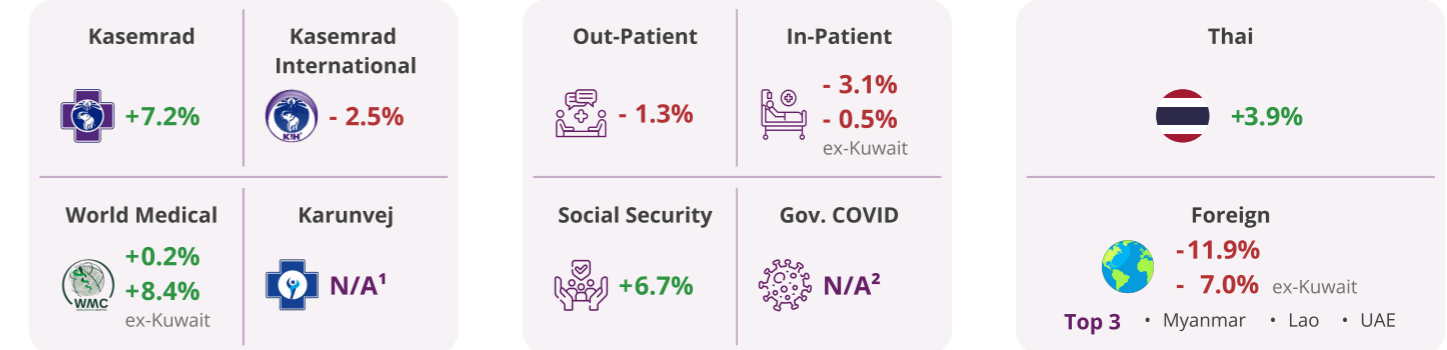
By patient type



By nationality



Growth Perspective (YoY)



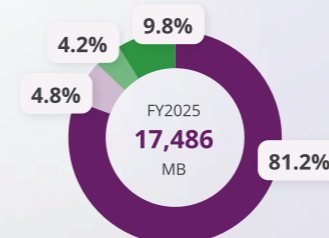
Note: 1) Since KH PT was upgraded from KV PT on 1 Jan 2025, KV brand operates only one hospital Karunvej Hospital Ayutthaya.

2) Government COVID-19 revenue is the difference between the actual payments received and the recorded revenue in the system.

Capital Structure

As of 31 Dec 2025

Financial Position



Total equity Interest bearing debt A/P Other liabilities

Gearing ratios



Total liabilities / Total equity Financial debt / Total equity

Business Focus & Growth Strategy

Performance and growth of the new and rebranded hospitals

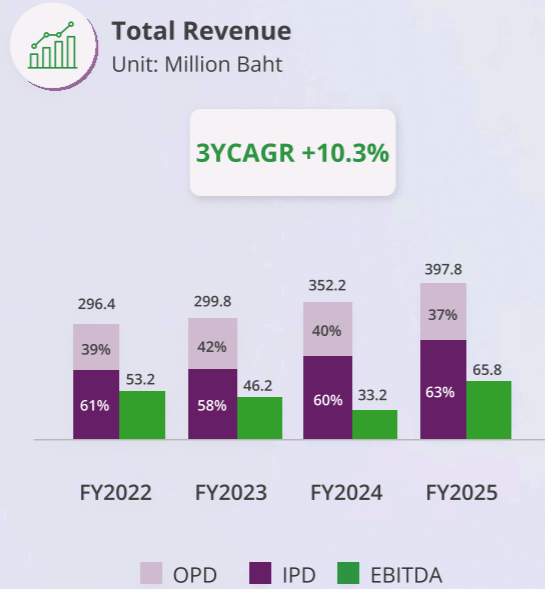
Expanding into innovative treatment preventive care and smart hospital transformation

New Services and growth opportunities through partnership

Renovation projects and new greenfield hospitals pipeline



Strategic growth for specialized and high - intensity treatment at Kasemrad International Hospital Vientiane



"The hospital plans to launch three high-complexity specialized centers in 2026. These centers aim to address the significant shortage of specialized healthcare providers in Laos and meet the growing local demand."

1. Aesthetic Center



Feb 2026 Launched

- Facelift analysis and design by Thai specialist doctors.
- Programs include: rhinoplasty, full-incision double eyelid surgery and advanced eyelid contouring etc.

2. Comprehensive Breast Cancer Center



Mar 2026 Launched

- Comprehensive care from screening, diagnosis, treatment, and rehabilitation.
- Led by Thai specialists, adhering to international standards and serving as a national referral hub.

3. Kidney Transplant Center



within 2026

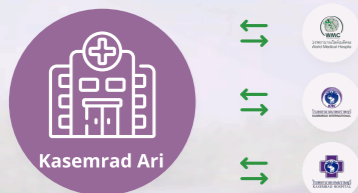
Expected to commence operations

- Officially licensed to provide kidney transplant services in Laos, supported by specialized Thai doctors and nurses.
- Currently, the program is actively scheduling cases for both Lao and international patients.

Developing an ecosystem to drive Smart Hospital transformation



E-Refer System



E-refer system is a centralized platform designed to streamline oncology referrals in collaboration with Kasemrad Ari by integrating real-time clinical data, minimizing data errors and providing physicians with advance information to optimize patient care preparation. Additionally, E-refer system plans to expand from oncology to cardiac referrals and other specialized medical centers.

Kasemrad application

Kasemrad Application is developed to facilitate all patient groups through a one-stop service experience. We ensure data security in full compliance with PDPA regulations, enabling the seamless transfer of medical information across our hospital network.



- Telemedicine
- Provide medical records
- Make an appointment
- Personalized Wellness Programs and Packages

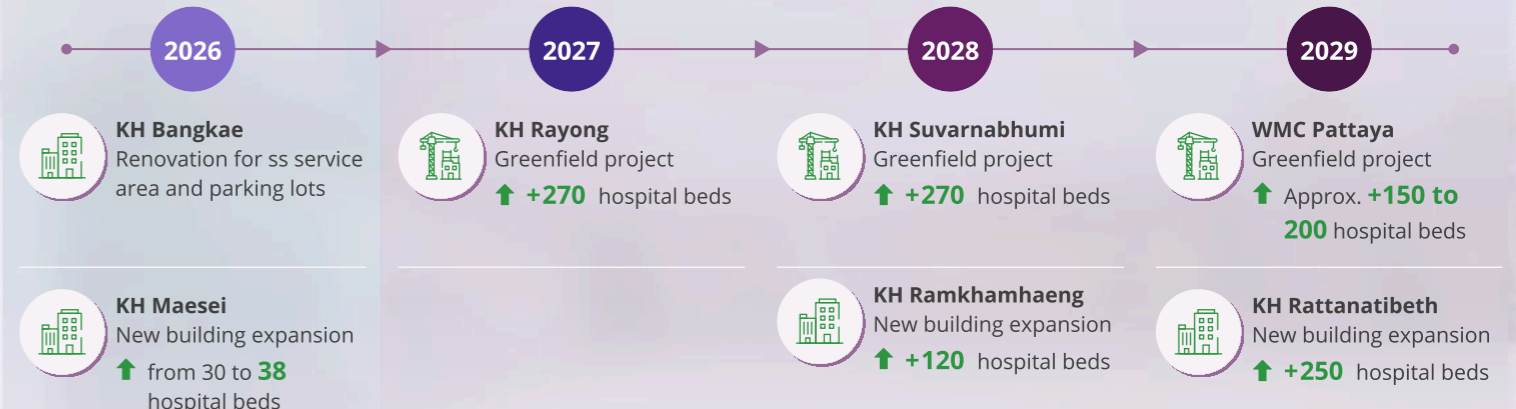
Hospital expansion and renovation pipeline

Current (2026)

2,331 hospital beds

Future expansion (2027 - 2029)

Approx. 3,391 - 3,441 hospital beds



BCH's activities highlights



Kasemrad International Hospital Rattatibeth enhanced advanced diagnostic services through installation of MRI 3 Tesla technology, improving diagnostic accuracy and service efficiency.



Kasemrad Hospital Prachachuen has partnered with the National Health Security Office (NHSO) and the Child's dream and Pediatric Cardiac Surgery foundation to provide cardiac surgery services for pediatric patients with congenital heart disease.

ESG: Sustainability highlights in 2025

Environmental

Advancing sustainability through Net Zero & Carbon Neutrality initiatives, a Green Construction Supply Chain, and strategic partnerships for sustainable patient food waste management.



Social

Empowering communities and staff through mobile medical units, health education, equipment support, disaster relief, and comprehensive safety initiatives for both patients and personnel.



Governance

Expanding our healthcare network through transparent investment, local employment support, and JCI accreditation.



IR Calendar

- 13-Mar 2026: Opportunity Day FY2025
- 12-Mar 2026: Analyst Meeting FY2025
- 27-Feb 2026: Results Announcement FY2025

IR Contact

- Telephone: +66(0)2 836 9904, 9913, 9940
- Email: ir@bangkokchainhospital.com
- Website: www.bangkokchainhospital.com
- Address: 44 Moo 4, Chaengwattana Road, Pakkred, Nonthaburi 11120, Thailand