

Your Family Your Hospital



Stock Information

As of 30 June 2026

SET : BCH

Price:
9.90 Baht

52 Week High / Low:
14.70-9.10

Market Cap:
24,688.13 M.baht

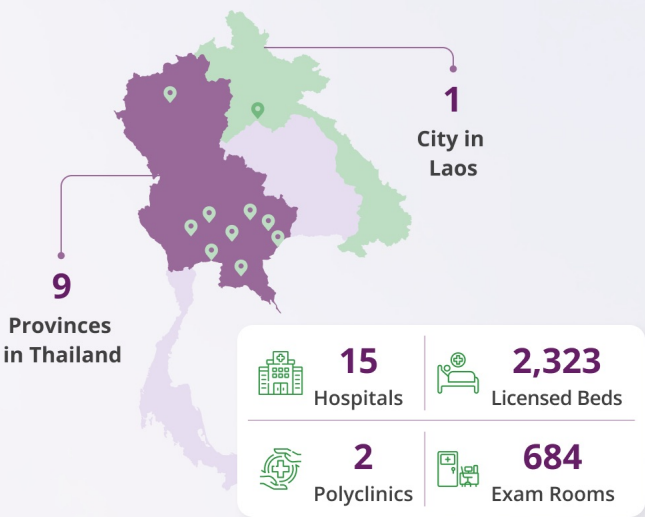
Sector:
Health Care Services



Average SSO registered as of 6M/2026 **1.02 Million Persons**

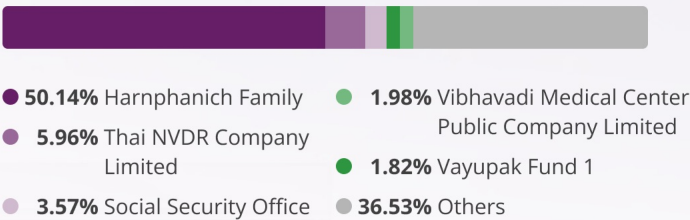
“Our four hospital brands and excellence clinics provide comprehensive care for all patient segments”

BCH's Healthcare Facilities in Thailand and Laos



Major Shareholders

As of 28 August 2026



Highlights of Our Centers of Excellence



Our Medical Standard and Certifications



6M/2026 Financial Highlights



Total Revenue
3,012.8 MB
Flat YoY



EBITDA
750.6 MB
-5.2% yoy
EBITDA Margin
24.9%

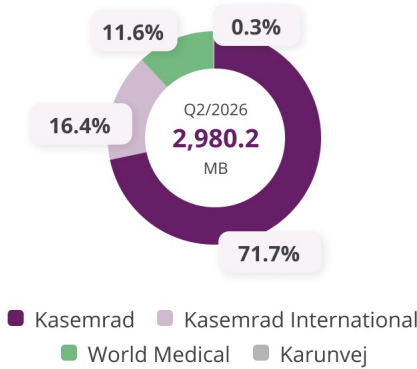


Net Profit
343.1 MB
-11.6% YoY
Net Profit Margin
11.4%

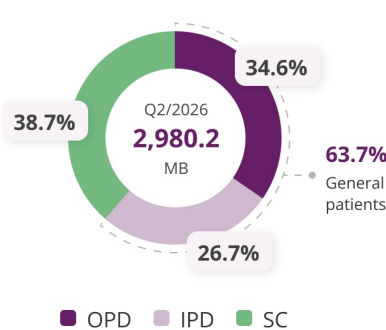
Operating revenue

Revenue mixed

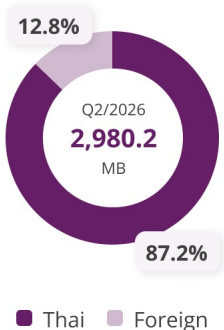
By hospital group



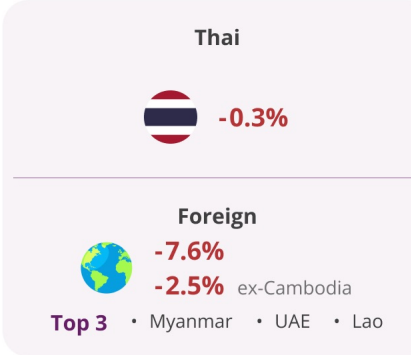
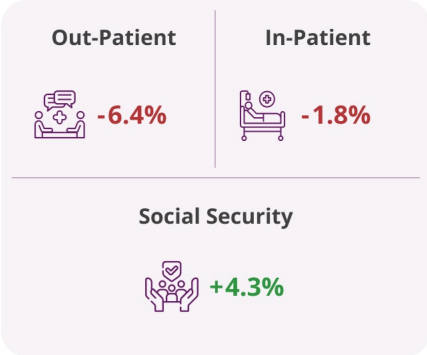
By patient type



By nationality



Growth Perspective (YoY)

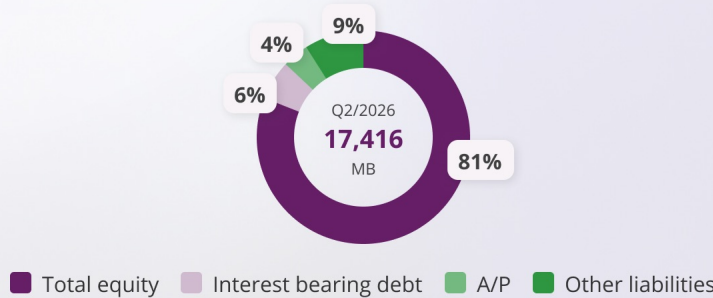


Note: Include revenue from Kasemrad Ari Radiation Oncology

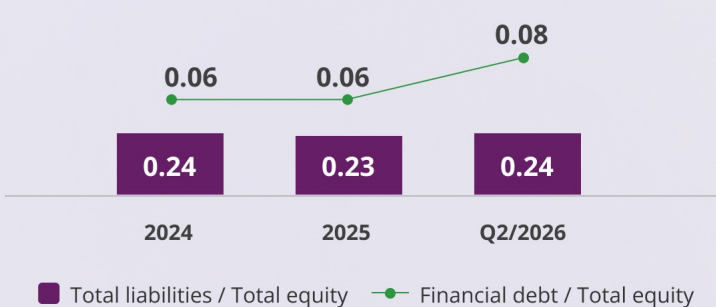
Capital Structure

As of 30 June 2026

Financial Position



Gearing ratios



Business Focus & Growth Strategy

- Enhancing Service Capacity and Strengthening BCH's Referral Network
- Ongoing facility improvements at existing hospitals
- New greenfield projects in pipeline
- Expansion of the hospital network through M&A

Ongoing Facility Improvements at Existing Hospitals

Upgrading infrastructure to enhance patient experience and efficiency

KH Ramkhamhaeng

Future Building Concept / Render

2028

Q4/2028

Under the approved EIA, the new building will include facilities for OPD, ICU, IPD wards and parking lots (700 cars).

KH Rattanatibeth

Future Building Concept / Render

2029

Q2/2029

Expansion of new 14-story building comprising specialized medical centers, parking area and inpatient rooms (220 beds).

Enhancing Service Capacity & Strengthening Referral Network

Expanding services at Maesai and connecting care across Chiang Rai

Service Capacity Expansion at Kasemrad Hospital Mae Sai

Sep 2026

New 3-story building to expand outpatient, emergency, pediatric, dental, IPD and night clinic services

- New 3-story building
- Emergency room
- Pediatric center
- OPD area
- IPD room

BCH Chiang Rai Referral Network

Map showing referral network between Kasemrad Hospital Sriburin, Mae Sai District, Chiang Saen District, and Muang Chiang Rai District, connecting to Lao PDR.

Cross-border Demand

~11,200 inbound travelers/day in Chiang Rai

Foreign Worker Healthcare Base

48,216 foreign workers
28,687 from Myanmar (59%)

In-network Referral Opportunity

Strong Social Security base supports further in-network referrals

New Greenfield Projects in Pipeline

Expanding our footprint to meet future healthcare demand

Kasemrad Hospital Rayong

Muang Rayong District, Rayong Province

270 Licensed Beds

~1,480 MB CAPEX (including land cost)

Sep 2025: Construction Kick-off

Aug 2026: Preparing for rooftop slab

Within Q4/2027: Start Operation

Kasemrad Hospital Suvarnabhumi

Bang Sao Thong District, Samut Prakan Province

270 Licensed Beds

~1,650 MB CAPEX (including land cost)

Sep 2025: Construction Kick-off

Aug 2026: Preparing for 7th floor slab

Within Q1/2028: Start Operation

Strengthening BCH's capacity in key economic zones to support long-term patient growth

- Increase access to quality healthcare
- Support regional economic and population growth
- Enhance BCH's network and referral system
- Sustainable long-term value creation

Expansion of the Hospital Network through M&A

Strengthening presence in key regions and broadening patient access

Kasemrad International Hospital Ubon Ratchathani

Expanding into Ubon Ratchathani through M&A strengthens BCH's presence in Lower Northeastern Thailand, a key healthcare hub with a broad catchment area covering neighboring provinces and southern Lao PDR.

Key Medical Centers

- Neurosurgery (Brain & Nervous System)
- Heart Center
- Kidney Clinic & Hemodialysis Center
- Ophthalmology & Cataract Surgery

Hospital Capacity

- 100 Registered Beds
- 250 Max. Building Capacity (Beds)
- 11 Exam Rooms
- 3 Operating Rooms
- 7 ICU Beds
- 12 Hemodialysis Beds

Total Revenue (Unit: Million Baht)

Year	Revenue (Million Baht)
2021	171
2022	174
2023	163
2024	188
2025F	-
2026F	-

BCH's activities highlights

World MediCal Hospital launched "REWALK", Integrating Angel Robot technology to enhance rehabilitation for stroke patients and individuals with mobility impairments, reinforcing BCH's commitment to advanced medical technology and improved patient outcomes.

Kasemrad Prachachuen Hospital and Kasemrad Bangkae Hospital partnered with **Foodhouse and Chef Ploy** from **MasterChef The Professionals Thailand** to introduce new "Signature Menus," combining culinary quality with nutritional considerations to enhance the overall patient experience.

ESG: Sustainability highlights in 2025

Advancing Circular Healthcare Waste Management

BCH collected used blister packs and medicine sachets for recycling, with the first delivery completed on **26 June 2026**, supporting waste reduction and circular resource use.

Promoting Preventive Healthcare Access

BCH expanded community access to preventive health screening, including **blood pressure, blood glucose, bone density and ECG checks**, supporting early detection and health awareness.

Reinforcing Healthcare Quality Standards

Kasemrad Hospital Prachachuen underwent a standards assessment by the Social Security Office on **16 June 2026**, reinforcing BCH's commitment to consistent service quality and healthcare standards.

IR Calendar

11 Sep 2026

Interim Dividend Payment

14 Nov 2026

Results Announcement Q3/2026

27 Nov 2026

Earnings Call & Analyst Meeting Q3/2026

IR Contact

Telephone:
+66(0)2 836 9904, 9913, 9940

Email:
ir@bangkokchainhospital.com

Website:
www.bangkokchainhospital.com

Address:
44 Moo 4, Chaengwattana Road, Pakkred, Nonthaburi 11120, Thailand